



First Quarter 2012 Conference Call

Forward-Looking Statements



This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. All such statements, other than statements of historical fact, are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including, without limitation, any projections of financial items; projections of contracting services activity; future production volumes, results of exploration, exploitation, development, acquisition and operations expenditures, and prospective reserve levels of properties or wells; projections of utilization; any statements of the plans, strategies and objectives of management for future operations; any statements concerning developments; and any statements of assumptions underlying any of the foregoing. These statements involve certain assumptions we made based on our experience and perception of historical trends, current conditions, expected future developments and other factors we believe are reasonable and appropriate under the circumstances. The forward-looking statements are subject to a number of known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially. The risks, uncertainties and assumptions referred to above include the performance of contracts by suppliers, customers and partners; actions by governmental and regulatory authorities; operating hazards and delays; employee management issues; local, national and worldwide economic conditions; uncertainties inherent in the exploration for and development of oil and gas and in estimating reserves; complexities of global political and economic developments; geologic risks, volatility of oil and gas prices and other risks described from time to time in our reports filed with the Securities and Exchange Commission ("SEC"), including the Company's most recently filed Annual Report on Form 10-K and in the Company's other filings with the SEC. Free copies of the reports can be found at the SEC's website, www.SEC.gov. You should not place undue reliance on these forward-looking statements which speak only as of the date of this presentation and the associated press release. We assume no obligation or duty and do not intend to update these forward-looking statements except as required by the securities laws.

References to quantities of oil or gas include amounts we believe will ultimately be produced, and may include "proved reserves" and quantities of oil or gas that are not yet classified as "proved reserves" under SEC definitions. Statements of oil and gas reserves are estimates based on assumptions and may be imprecise. Investors are urged to consider closely the disclosure regarding reserves in our most recently filed Annual Report on Form 10-K and any subsequent Quarterly Reports on Form 10-Q.

Presentation Outline



Executive Summary

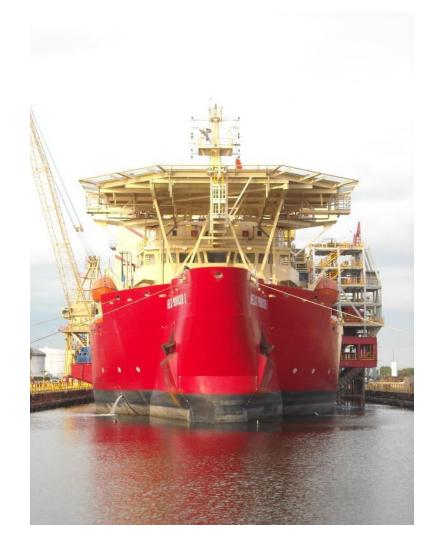
Summary of Q1 2012 Results (pg. 4)

Operational Highlights by Segment

Contracting Services (pg. 9)

Oil & Gas (pg. 15)

- Key Balance Sheet Metrics (pg. 18)
- **2012 Outlook** (pg. 21)
- Non-GAAP Reconciliations (pg. 26)
- Questions & Answers





Executive Summary



(\$ in millions, except per share data)

	Quarter Ended						
	3/31/2012		<u>3/3</u>	<u>1/2011</u>	12/3	1/2011	
Revenues	\$	408	\$	292	\$	396	
Gross Profit: Operating		162 40%		77 27%		140 35%	
Oil & Gas Impairments / ARO Increases Exploration Expense		(1)		-		(108)	
Total	\$	162	\$	77	\$	31	
Net Income	\$	66	\$	26	\$	17	
Diluted Earnings Per Share	\$	0.62	\$	0.24	\$	0.16	
Adjusted EBITDAX (A) Contracting Services Oil & Gas Corporate / Elimination	\$	93 129 (13)	\$	36 123 (10)	\$	69 110 (13)	
Adjusted EBITDAX	\$	209	\$	149	\$	166	

⁽A) See non-GAAP reconciliations on slides 27-28.

Executive Summary



- Q1 2012 EPS of \$0.62 per diluted share compared with \$0.16 per diluted share in Q4 2011
 - Included impact of approximately \$17.1 million (\$11.1 million, or \$0.10 per share after tax) related to early extinguishment of debt in the first quarter (senior unsecured notes and convertible senior notes).
- Contracting Services and Production Facilities
 - Near full utilization (94%) of Subsea Construction vessels in the first quarter
 - Lower utilization in Well Intervention due to regulatory dry dock of the Q4000 for most of March, offset by strong contribution from Well Enhancer's West Africa campaign
- Oil and Gas
 - First quarter average production rate of 22.2 Mboe/d (71% oil)
 - Production through April 20 averaged approximately 19.1 Mboe/d (~76% oil)
 - Oil and gas production totaled 2.02 MMboe in Q1 2012 versus 2.24 MMboe in Q4 2011
 - Lower production attributed to the sale of our eight Main Pass properties (primarily gas) in January 2012 and shut-in of Noonan gas wells at the Bushwood field

Executive Summary



- Oil and Gas (continued)
 - Avg realized price for oil of \$109.18 / Bbl (\$110.75 / Bbl in Q4 2011), inclusive of hedges
 - Avg realized price for gas of \$5.82 / Mcfe (\$6.16 / Mcfe in Q4 2011), inclusive of hedges
 - Gas price realizations benefited from sales of natural gas liquids
 - NGL production of 0.17 MMboe in Q1 2012 and 0.22 MMboe in Q4 2011

Balance sheet

- Cash increased to \$620 million at 3/31/2012 from \$546 million at 12/31/2011
- Liquidity* at \$1.1 billion at 3/31/2012
- Net debt decreased to \$560 million at 3/31/2012 from \$609 million at 12/31/2011
- See updated debt maturity profile on slide 20
 - Funded \$100 million term loan in late March and used proceeds plus \$100 million of revolver borrowings to redeem \$200 million of 9.5% senior unsecured notes
 - Completed a \$200 million, 3.25% convertible senior notes offering in March (due 2032) using \$142 million of proceeds to repurchase the existing 3.25% convertible senior notes (due 2025)

^{*} Liquidity as we define it is equal to cash and cash equivalents (\$620 million), plus available capacity under our revolving credit facility (\$454 million).



Contracting Services



(\$ in millions, except percentages)

	Quarter Ended							
		Marc		De	ec 31			
	<u>2</u>	<u>2012</u>	2	<u>011</u>	<u>2</u>	<u>011</u>		
Revenues (A)								
Contracting Services	\$	245	\$	131	\$	206		
Production Facilities		20		16		19		
Total Revenue	\$	265	\$	147	\$	225		
rotal Nevenue	Ψ	203	Ψ	177	Ψ	223		
Gross Profit (B)								
Contracting Services	\$	67	\$	11	\$	40		
Profit Margin		27%		8%		19%		
Production Facilities		10		6		10		
Profit Margin		51%		39%		51%		
Total Gross Profit	\$	77	\$	17	\$	50		
Gross Profit margin		29%		11%		22%		

- 94% utilization in Subsea Construction
- Q4000 and Seawell enter regulatory dry dock in March
- Well Enhancer completed a very successful West Africa campaign for Exxon Mobil
- Caesar on accommodations project in Mexico through end of August



Express and Intrepid alongside at Ingleside, Texas spool base

⁽A) See non-GAAP reconciliation on slides 27-28. Amounts are prior to intercompany eliminations.

⁽B) Before gross profit impact of \$6.6 million asset impairment charges in Australia in Q4 2011.

Earnings (Loss) of Equity Investments



(\$ in millions)

	Quarter Ended								
		<u>Marc</u>	Dec	<u> 31</u>					
	<u>20</u>	<u>12</u>	<u>20</u>	<u>)11</u>	<u>2011</u>				
Independence Hub	\$	3	\$	4	\$	4			
Deepwater Gateway (Marco Polo)		1		1		1			
SapuraCrest Helix JV (Australia)		(4)				1_			
Equity in Earnings	\$	-	\$	5	\$	6			

Contracting Services – Well Ops



GOM

- Q4000 worked on Shell and Helix Oil and Gas projects in Q1
- 67% utilization in Q1
- Entered dry dock early March and scheduled to complete sea trials last week of April
- Full slate of backlog through 2013 and extending into 2014

North Sea

- Well Enhancer successfully completed first West African project for Exxon Mobil, intervening in seven subsea wells in 65 days, returned to the UK on March 30th
- Seawell fully utilized on Talisman and Shell before departing for dry dock late March
- Both vessels nearly fully booked for the rest of 2012, except for planned Q3 dry dock of Well Enhancer

Asia Pacific

- ROC Oil cementing campaign completed in April
- Woodside offshore intervention campaign expected to commence late April and continue to mid June
- Wellhead cutting system 100% utilized for Q1



MODU DP3 Q4000 Multipurpose Tower undergoing paintwork at dry dock

Contracting Services – Robotics



- 93% chartered vessel utilization and 68% ROV utilization in Q1
- Purchased two new 200hp work-class ROV systems and deployed one in Q1
- Completed five ROVDrill subsea coring projects for renewable energy and oil and gas clients
- Generated robust renewable energy and oil and gas trenching revenues during Q1 utilizing the Island Pioneer and Deep Cygnus vessel spreads (~\$20 million in related wind farm works)
- Grand Canyon and T1200 trencher construction on target for delivery in Q2 2012, to initially be paired for renewable energy market contracts



T1200 construction and testing near completion for Q2 2012 delivery aboard the Grand Canyon.

Contracting Services – Subsea Construction



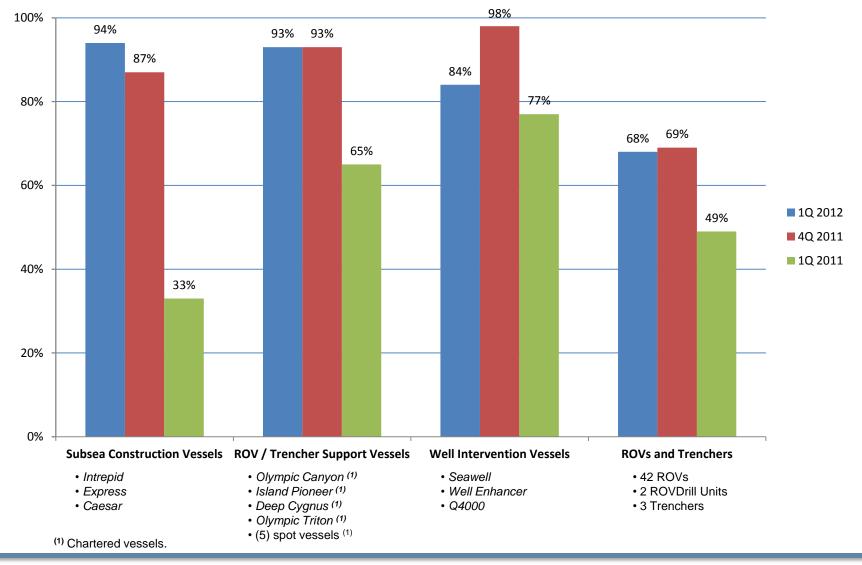
- Near full utilization for Subsea Construction vessels in Q1
- Express had 89% utilization in Q1 in the GOM completing projects for Anadarko, ENI, Helix Oil and Gas and Newfield
- Intrepid had 97% utilization in Q1 completing projects offshore California, then transited back to the GOM
- Caesar had 96% utilization in Q1 working in Mexico's Bay of Campeche on accommodations project with work extended thru August 31st
- Express departed GOM for Mediterranean project in early April



Express installing suction piles in the Walker Ridge block of the Gulf of Mexico

Contracting Services Utilization





Oil & Gas



Financial Highlights

(\$ in millions, except production and price data)

	Quarter Ended								
		<u>Marc</u>	h 31		<u>Dec 31</u>				
		<u>2012</u>	;	<u> 2011</u>		<u>2011</u>			
Revenue	\$	178	\$	169	\$	196			
Gross Profit - Operating Oil & Gas Impairments and ARO Increases (A) Exploration Expense		90 - (1)		61		97 (108) (1)			
Total	\$	89	\$	61	\$	(12)			
Gain (Loss) on Oil & Gas Derivative Contracts	\$	(2)	\$	-	\$	-			
Production (MMboe):									
Shelf Deepwater Total		0.56 1.46 2.02		0.78 1.62 2.40		0.73 1.51 2.24			
Oil (MMbls) Gas (Bcf) Total (MMBoe)		1.43 3.57 2.02		1.50 5.40 2.40		1.51 4.36 2.24			
Average Commodity Prices: (B)									
Oil / Bbl Gas / Mcf	\$ \$	109.18 5.82	\$ \$	90.49 5.77	\$ \$	110.75 6.16			

- A) Fourth quarter 2011 impairments primarily associated with the reduction in carrying values of certain oil and gas properties due to year-end revisions in reserves. Further, fourth quarter 2011 impacted by increased asset retirement obligations for U.S. and U.K. end of life properties.
- (B) Including effect of settled hedges and mark-to-market derivative contracts. Natural gas per Mcf prices inclusive of sales of NGLs.

Oil & Gas



Operating Costs (\$ in millions, except per Boe data)

		Quarter Ended										
				Mar	ch 31				<u>Dec 31</u>			
		2	<u> 2012</u>	2		<u>20</u>	<u>11</u>		<u> 2011</u>			
	<u>To</u>	<u>tal</u>	pe	r Boe	<u>T</u>	<u>otal</u>	pe	er Boe	<u>Tc</u>	<u>otal</u>	pe	er Boe
DD&A (A)	\$	48	\$	23.67	\$	69	\$	28.94	\$	48	\$	21.64
Operating and Other: (B)												
Operating Expenses	\$	29		14.13	\$	31		12.77	\$	32		14.35
Workover		2		1.03		3		1.07		8		3.57
Transportation		2		0.92		2		1.00		3		1.33
Repairs & Maintenance		2		0.93		2		0.94		5		2.08
Other		3		1.50		3		1.38		3		1.50
Total Operating & Other	\$	38		18.51	\$	41		17.16	\$	51		22.83
Total	\$	86	\$	42.18	\$	110	\$	46.10	\$	99	\$	44.47

⁽A) Included accretion expense.

⁽B) Excluded exploration expense and net hurricane-related costs (reimbursements).

Summary of Apr 2012 – Dec 2013 Hedging Positions *



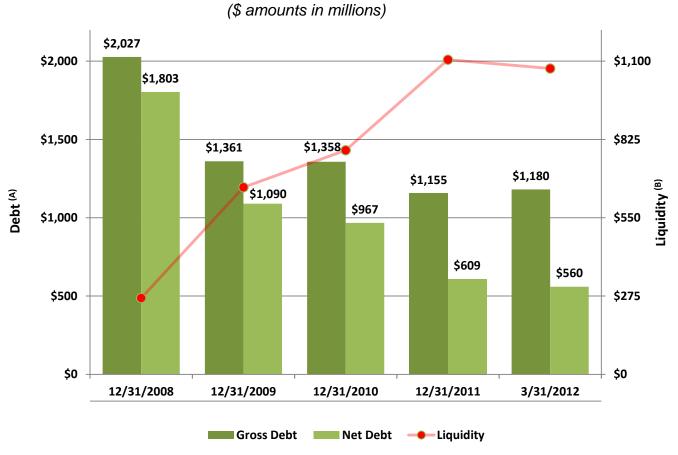
			Total Volume	Pricing	Swap	A۱	erage C	olla	r Price
Oil (Bbls)	Collars	Swaps	Hedged	Basis	Pricing		Floor	С	eiling
2012	675,000	-	675,000	WTI	\$ -	\$	96.67	\$	118.57
2012	1,067,500	102,500	1,170,000	Brent	\$ 103.20	\$	99.52	\$	118.06
2013	1,600,000	500,000	2,100,000	Brent	\$ 99.15	\$	98.44	\$	115.85
Natural Gas (Mcf)									
2012	1,460,000	6,940,000	8,400,000	Henry Hub	\$ 4.32	\$	4.75	\$	5.09
2013	-	6,000,000	6,000,000	Henry Hub	\$ 4.09				
Subtotals (Boe)									
2012	1,985,833	1,259,167	3,245,000						
2013	1,600,000	1,500,000	3,100,000						
Grand Totals	3,585,833	2,759,167	6,345,000						

^{*}As of April 20, 2012



Debt and Liquidity Profile





Liquidity of approximately \$1.1 billion at 3/31/2012

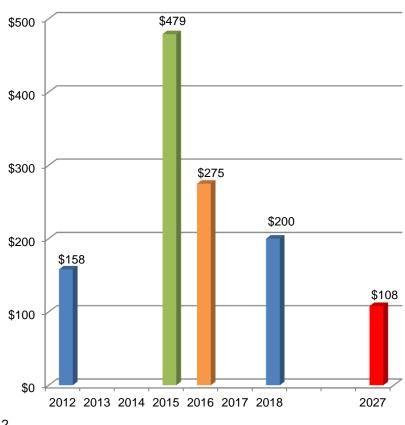
- (A) Includes impact of unamortized debt discount under our convertible senior notes.
- (B) Liquidity, as we define it, is equal to cash and cash equivalents (\$620 million), plus available capacity under our revolving credit facility (\$454 million).

Debt Maturity Profile



- Total funded debt of \$1.2 billion at end of Q1 2012 consisting of:
 - \$358 million Convertible Senior Notes 3.25%(A) (\$319 million net of unamortized debt discount)
 - \$379 million Term Loans -
 - LIBOR + 3.50% on \$279 million, and
 - LIBOR + 2.75% on \$100 million
 - \$100 million Revolver borrowings -
 - LIBOR + 2.75%
 - \$454 million of availability (including ~\$46 million of LC's in place as of Q1 2012)
 - \$275 million Senior Unsecured Notes 9.5%
 - \$108 million MARAD Debt 4.93%
- \$158 million stated maturity 2025. First put / call date in December 2012. \$200 million stated maturity 2032. First put / call date in March 2018.

Maturity Profile (\$ amounts in millions)



- Convertible Notes
- Senior Unsecured Notes
- MARAD Debt Term Loans / Revolver





Broad M	etrics	2012 Outlook (revised)	2012 Outlook (original)	2011 Actual
Oil and Ga Production		7.5 MMboe	7.5 MMboe	8.7 MMboe
EBITDAX		> \$600 million	~\$600 million	\$669 million
CAPEX		~\$450 million	~\$445 million	\$229 million
Commodi Dec		2012 Outlook (revised)	2012 Outlook (original)	2011 Actual
Llodgod	Oil	\$109.00 / Bbl	\$105.00 / Bbl	\$100.91 / Bbl
Hedged	Gas	\$5.00 / Mcf	\$4.50 / Mcf	\$6.04 / Mcf

2012 Outlook



Contracting Services

- Strong backlog for the Q4000, Well Enhancer and Seawell through 2013
 - Q4000 building backlog into 2014
- o Intrepid completing repairs and working on LLOG and Nexen projects before entering dry dock
- Express transiting to work in the Mediterranean and North Sea in Q2 and Q3 of 2012 before returning back to the Gulf of Mexico
- o Caesar deployed to Mexico's Bay of Campeche for accommodations project through August
- Strong growth in global oilfield and renewable energy robotics markets
- Chartered two new-build vessels similar to the *Grand Canyon* vessel with deliveries expected late 2013 and early 2014, respectively
- Four vessels completing or scheduled for regulatory dry docks for remainder of 2012, approximately \$25 million impact on EBITDA
 - Q4000 March / April
 - Seawell April
 - Intrepid Q2
 - Well Enhancer Q3

2012 Outlook



Oil and Gas

- Forecasted 2012 overall production of 7.5 MMboe, including Danny 2 (Bushwood field) exploration well
 - Danny 2 production commences Q4
 - Well expected to spud late April
 - Wang (Phoenix field) expected to be drilled in Q3
 - Rig and drilling permit secured
 - Production now forecasted for early 2013
- Approximately 90% of 2012 revenues from oil and NGLs
- Anticipated 70% of production volume is oil and 65% of total production from deepwater
- 62% hedged for the year (74% of estimated PDP production)
- Assumes no significant storm disruptions

Balance Sheet

- Funded new \$100 million term loan in late March
- Terms and conditions same as revolving credit facility
- Proceeds from new term loan together with \$100 million of revolver borrowings used to repay
 \$200 million in principal of 9.5% senior unsecured notes on March 30th
- Completed new \$200 million, 3.25% convertible senior notes offering (due 2032) using \$142 million of the proceeds to repurchase existing 3.25% convertible senior notes (due 2025)

2012 Outlook - Capex



Capital Expenditures

- Contracting Services (\$260 million)
 - Announced new build semi submersible intervention vessel (approximately \$130 million of capex in 2012)
 - \$60 million incurred in Q1
 - Regulatory dry docks for four vessels (two in process)
 - Continued incremental investment in robotics business, with a focus on adding trenching spread capacity
- Oil and Gas (\$190 million)
 - Focus capital investment on shelf oil developments/opportunistic workovers with relatively fast payback
 - Two major deepwater well projects planned this year
 - Danny 2 Q2 drill, Q3 completion
 - Wang Q3 drill, Q4 completion



Non-GAAP Reconciliations



Adjusted EBITDAX (\$ in millions)

	Quarter Ended						
	March 31				<u>Dec 31</u>		
	<u>2012</u>		<u>2011</u>		<u>2</u>	<u>:011</u>	
Net income (loss) applicable to common shareholders	\$	66	\$	26	\$	17	
Non-cash impairments	Ψ	-	Ψ	-	Ψ	96	
Loss (gain) on asset sales		1		(1)		(4)	
Preferred stock dividends		-		-		-	
Income tax provision (benefit)		27		10		(34)	
Net interest expense and other		39		22		19	
Unrealized loss on oil and gas derivative commodity contracts		2		-		-	
Depreciation and amortization		72		92		71	
Exploration expense		1	-			1	
Adjusted EBITDAX	\$	209	\$	149	\$	166	

We calculate Adjusted EBITDAX as earnings before net interest expense, taxes, depreciation and amortization and exploration expense. These non-GAAP measures are useful to investors and other internal and external users of our financial statements in evaluating our operating performance because they are widely used by investors in our industry to measure a company's operating performance without regard to items which can vary substantially from company to company, and help investors meaningfully compare our results from period to period. Adjusted EBITDAX should not be considered in isolation or as a substitute for, but instead is supplemental to, income from operations, net income or other income data prepared in accordance with GAAP. Non-GAAP financial measures should be viewed in addition to, and not as an alternative to our reported results prepared in accordance with GAAP. Users of this financial information should consider the types of events and transactions which are excluded.

Non-GAAP Reconciliations



Revenue and Gross Profit As Reported (\$ in millions)

	Quarter Ended							
		Marc		<u>De</u>	ec 31			
	<u>2</u>	<u>012</u>	<u>2</u>	<u>2011</u>	2	<u>011</u>		
Revenues								
Contracting Services	\$	245	\$	131	\$	206		
Production Facilities		20		16		19		
Intercompany elim Contracting Services		(23)		(13)		(13)		
Intercompany elim Production Facilities		(12)		(11)		(12)		
Revenue as Reported	\$	230	\$	123	\$	200		
Gross Profit								
Contracting Services	\$	67	\$	11	\$	40		
Production Facilities		10		6		10		
Intercompany elim Contracting Services		(3)		-		1		
Intercompany elim Production Facilities								
Gross Profit as Reported	\$	74	\$	17	\$	51		
Gross Profit Margin		32%		14%		25%		

